

The F-35 Opportunities

Unprecedented Opportunities:

- State of the art technology transferred into Canadian firms
- Direct access to major global aerospace companies
- Long term program (> 30 years)
- 4,000 Aircraft projected for more than 20 countries
- Diverse range of technologies

Early Adaptation:

- Incorporating technology during the innovative stage
- Future competitive advantage through early adaptation
- Advanced manufacturing processes & design tools yield affordability, quality, & production efficiency for many years

Global Access:

- Canadian companies integrated into global supply chains
- Canadian participation as both supplier and customer
- 37 Canadian companies working on the F-35 Program

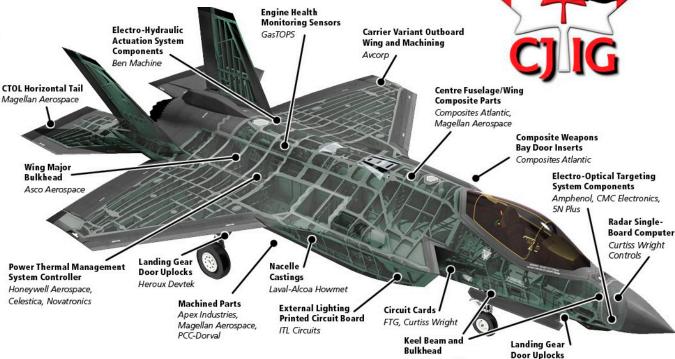
Positive Current & Future Economic Impact:

- Economic benefits began over 15 years prior to 1st projected delivery to Canada
- Over \$11 billion in total opportunities
- Canadian industry has invested over \$100M
- Over 53,000 person-years of projected employment
- More than \$750 million in contracts (all 3 variants)



F-35 JSF Canadian Aerospace Industrial Participation

Manufacturing



Other Canadian Industry Partners

NGRAIN	Pratt & Whitney Canada	Epic Data	BuildIT
Interfast	CaseBank Technologies	MDS	Montreal Carbide
Excel Precision	Cross Manufacturing	Samuel	Kennametal Stellite
Nav-Aids	Univ. of Quebec – AMIL	Mindready Solutions	Nikon Metrology
ОМХ	Advanced Integration Technology (AIT)		

Centra

Heroux Devtek

Over \$750M in Contracts to Date & \$11B in Total Opportunities

The F-35 Program

Global

- 9 partnering nations (US, Canada, UK, Australia, Denmark, Norway, Netherlands, Turkey & Italy)
- 3 Non-Partner Country Sales (Israel, Japan & S. Korea)
- 3 Variants High Commonality:
 - Conventional Take-Off & Landing (CTOL)
 - Short Take-Off Vertical Landing (STOVL)
 - Carrier Variant (CV)



4,000 Aircraft Projected

- 300+ aircraft delivered / on order
- More than 140 aircraft delivered
- 35 aircraft delivered in 2013
- 36 aircraft delivered in 2014



F-35 Progress

- US Marines Initial Operating Capability July 2015
- More than 30,000 flying hours
- 3 US Services, UK, Australia & Netherlands aircraft flying
- Executing to development plan



Canadian JSF Industry Group



CJIG Members - November 2014